

**DEPARTMENT OF TRANSPORTATION – District 4 Toll Bridge**

345 Burma Rd.

Oakland, CA 94607

Telephone (510) 622-5100 Fax (510) 622-5165

LETTER OF TRANSMITTAL

To: MCM CONSTRUCTION, INC.
6413 32ND STREET
NORTH HIGHLANDS CA 95660

Date: June 25, 2008

Contract No: 04-0120L4
04-Ala-80-1.6/2.7

Attn: Greg Allen

Job Name: Oakland Touchdown

Transmittal No.: 05.03.02-000163

Subject: NOPC # 4 Position Paper

Enclosed please find the following items:

<input type="checkbox"/> Shop Drawings	<input type="checkbox"/> Change Order	<input type="checkbox"/> Submittal(s)
<input type="checkbox"/> WSWD Report(s)	<input type="checkbox"/> Plans	<input checked="" type="checkbox"/> Other
<input type="checkbox"/> Daily Extra Work Reports	<input type="checkbox"/> Progress Payment	<input type="checkbox"/> Certified Payroll
<input type="checkbox"/> RFI	<input type="checkbox"/> State Letter	<input type="checkbox"/> Certificates of Compliance

Item	Copies	Sheets	Description	Dated
1	1		NOPC #4 Position Paper	25-Jun-2008

These Are Transmitted As Checked Below:

<input type="checkbox"/> For Approval or Action	<input type="checkbox"/> Approved as submitted	<input type="checkbox"/> Resubmit	___ Copies for approval
<input checked="" type="checkbox"/> For Your Use	<input type="checkbox"/> Approved as Noted	<input type="checkbox"/> Submit	___ Copies for distribution
<input type="checkbox"/> As Requested	<input type="checkbox"/> Returned for Corrections	<input type="checkbox"/> Return	___ Corrected prints
<input type="checkbox"/> For Review & Comment	<input type="checkbox"/> Other	<input type="checkbox"/> Sign and Return	

Remarks:

Follow-through on the hard-copy document provided on June 24, 2008.

Signed: <<< ORIGINAL SIGNED >>>

Reba Torres
Associate Administrator

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File: 05.03.02, 62.04